ATTACHMENT 3 TO SOLUTION ORDER RESERVED

ATTACHMENT 4 TO SOLUTION ORDER

Implementation Schedule including standard Milestones

Task Name	Duration	Start	Finish
GA Draft Project Plan			
Installation Key Dates	123 days	Thu 8/1/19	Mon 1/20/20
Phase 1 Installations	69 days	Thu 8/1/19	Tue 11/5/19
Phase 2 Part 1 Installations	40 days	Wed 11/6/19	Tue 12/31/19
Phase 2 part 2 Installations	14 days	Wed 1/1/20	Mon 1/20/20
Election Key Dates	261 days	Tue 11/5/19	Tue 11/3/20
2019 General Election	1 day	Tue 11/5/19	Tue 11/5/19
PPP	1 day	Tue 3/24/20	Tue 3/24/20
Primary Election	1 day	Tue 5/26/20	Tue 5/26/20
Primary Election Runoff	1 day	Tue 7/28/20	Tue 7/28/20
General Election	1 day	Tue 11/3/20	Tue 11/3/20
Project Management	383 days	Tue 7/16/19	Thu 12/31/20
Project Initiation	14 days	Tue 7/16/19	Fri 8/2/19
Review Project Structure, roles and responsibilities	11 days	Tue 7/16/19	Tue 7/30/19
Review and update project plan	11 days	Tue 7/16/19	Tue 7/30/19
Manufacturing and Deliveries Schedule	11 days	Tue 7/16/19	Tue 7/30/19
Issues Tracking and Escalation Plan	11 days	Tue 7/16/19	Tue 7/30/19
Risk Mitigation Plan	11 days	Tue 7/16/19	Tue 7/30/19
Communication Plan	11 days	Tue 7/16/19	Tue 7/30/19
Conflict Resolution Plan	11 days	Tue 7/16/19	Tue 7/30/19
Training Plan Finalization	11 days	Tue 7/16/19	Tue 7/30/19
Review and Adjust Training Schedules	11 days	Tue 7/16/19	Tue 7/30/19
Requirements Gathering, Gap Analysis and Application Configuration	11 days	Tue 7/16/19	Tue 7/30/19
Requirements Review	11 days	Tue 7/16/19	Tue 7/30/19
Requirements Signoff	1 day	Tue 7/30/19	Tue 7/30/19
Create Election Data Import Bridge	12 days	Tue 7/16/19	Wed 7/31/19
Customer kick-off meeting	1 day	Thu 8/1/19	Thu 8/1/19
Poll Pad Build, Testing and Documentation	54 days	Tue 7/16/19	Fri 9/27/19
Receipt and Acceptance Testing in DVS facility	25 days	Tue 7/16/19	Mon 8/19/19
Development	25 days	Tue 7/16/19	Mon 8/19/19
Migrate App Changes	1 day	Fri 8/9/19	Fri 8/9/19
Test	14 days	Mon 8/12/19	Thu 8/29/19
Create test cases	5 days	Mon 8/12/19	Fri 8/16/19
Acceptance Testing	5 days	Thu 8/22/19	Wed 8/28/19
Testing Signoff	1 day	Thu 8/29/19	Thu 8/29/19
Documentation	5 days	Mon 9/23/19	Fri 9/27/19
Create administrator and user guides	5 days	Mon 9/23/19	Fri 9/27/19
Project Meetings	371 days	Thu 8/1/19	Thu 12/31/20
Weekly Project Status Meetings	371 days	Thu 8/1/19	Thu 12/31/20

eceipt and Acceptance Testing in DVS facility	125 days	Mon 7/29/19	Fri 1/17/20
July Shipment	20 days	Mon 7/29/19	Fri 8/23/19
Receive Shipment	3 days	Mon 7/29/19	Wed 7/31/19
Initial Acceptance Test	18 days	Tue 7/30/19	Thu 8/22/19
Preparation and Delivery of Equipment	17 days	Thu 8/1/19	Fri 8/23/19
August Shipment	21 days	Mon 8/26/19	Mon 9/23/19
Receive Shipment	5 days	Mon 8/26/19	Fri 8/30/19
Initial Acceptance Test	22 days	Thu 8/22/19	Fri 9/20/19
Preparation and Delivery of Equipment	10 days	Tue 9/10/19	Mon 9/23/19
Ship 334 Poll Pads	15 days	Tue 9/3/19	Mon 9/23/19
September Shipment	23 days	Tue 9/24/19	Thu 10/24/19
Receive Shipment	5 days	Tue 9/24/19	Mon 9/30/19
Initial Acceptance Test	23 days	Mon 9/23/19	Wed 10/23/19
Preparation and Delivery of Equipment	10 days	Thu 10/10/19	Wed 10/23/19
Ship 369 Poll Pads	14 days	Mon 10/7/19	Thu 10/24/19
October Shipment	25 days	Fri 10/25/19	Thu 11/28/19
Receive Shipment	5 days	Fri 10/25/19	Thu 10/31/19
Initial Acceptance Test	24 days	Mon 10/28/19	Thu 11/28/19
Preparation and Delivery of Equipment	10 days	Fri 11/15/19	Thu 11/28/19
November Shipment	19 days	Mon 11/25/19	Thu 12/19/19
Receive Shipment	5 days	Mon 11/25/19	Fri 11/29/19
Initial Acceptance Test	18 days	Tue 11/26/19	Thu 12/19/19
Preparation and Delivery of Equipment	10 days	Fri 12/6/19	Thu 12/19/19
Ship 7047 Poll Pads	75 days	Mon 11/18/19	Fri 2/28/20
December Shipment - Any additional balance needed	25 days	Mon 12/16/19	Fri 1/17/20
Receive Shipment	5 days	Mon 12/16/19	Fri 12/20/19
Initial Acceptance Test	24 days	Mon 12/16/19	Thu 1/16/20
Preparation and Delivery of Equipment	10 days	Mon 1/6/20	Fri 1/17/20
hase 1 Installations	69 days	Thu 8/1/19	Tue 11/5/19
November 2019 Election Day	1 day	Tue 11/5/19	Tue 11/5/19
Counties receiving equipment during Phase 1	32 days	Thu 8/1/19	Fri 9/13/19
GASOS	-		
County 1			
County 2			
County 3			
County 4			
County 5			
County 6			
Procurement and Delivery	32 days	Thu 8/1/19	Fri 9/13/19
Election Management System	32 days	Thu 8/1/19	Fri 9/13/19
Documentation Delivery	1 day	Thu 8/1/19	Thu 8/1/19
Installation guides	1 day	Thu 8/1/19	Thu 8/1/19
User guides	1 day	Thu 8/1/19	Thu 8/1/19
Equipment	30 days	Mon 8/5/19	Fri 9/13/19
Procurement and Delivery	30 days	Mon 8/5/19	Fri 9/13/19
Installation	30 days	Mon 8/5/19	Fri 9/13/19
County Level Acceptance Testing and Training	30 days	Mon 8/5/19	Fri 9/13/19

Tabulator and Accessible Voting System	30 days	Mon 8/5/19	Fri 9/13/19
Documentation Delivery	1 day	Thu 8/1/19	Thu 8/1/19
User Manuals	0.25 days	Thu 8/1/19	Thu 8/1/19
Quick reference guides	0.25 days	Thu 8/1/19	Thu 8/1/19
Maintenance manuals	0.25 days	Thu 8/1/19	Thu 8/1/19
Training manuals	0.25 days	Thu 8/1/19	Thu 8/1/19
Supplies and Consumables	30 days	Mon 8/5/19	Fri 9/13/19
Procurement and Delivery	30 days	Mon 8/5/19	Fri 9/13/19
County Level Acceptance Testing and Training	30 days	Mon 8/5/19	Fri 9/13/19
Training			
GASOS Training	22 days	Thu 8/1/19	Fri 8/30/19
D-Suite Election Management System Election Event	10 days		
Designer Training	10 days		
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Train the Trainer	1 day		
Pollworker Training - Pilot			
Regional Training 1	67 days	Thu 8/1/19	Fri 11/1/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Train the Trainer	5 days		
Pollworker Training - Pilot			
Regional Training 2	67 days	Thu 8/1/19	Fri 11/1/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Floation Day Boyer Training	0.5 days		
Election Day Rover Training	· · ·		
Poll Pad Train the Trainer	5 days		

Refresh Training	67 days	Thu 8/1/19	Fri 11/1/19
Election Programming - November 2019 General Election			
November 2019 General Election	1 day	Tue 11/5/19	Tue 11/5/19
Ballot Definition and Programming			
Data entry and import	5 days	Wed 8/7/19	Tue 8/13/19
Ballot Styling	1 day?	Wed 8/7/19	Wed 8/7/19
Review and modifications	1 day	Fri 9/6/19	Fri 9/6/19
Generate official ballots	15 days	Fri 9/6/19	Thu 9/26/19
Generate audio ballots	3 wks	Fri 9/6/19	Thu 9/26/19
Generate election files	3 wks	Fri 9/6/19	Thu 9/26/19
Generate test decks	2 wks	Fri 9/6/19	Thu 9/19/19
Ballot Production and L&A Testing			
UOCAVA Ballots Ready	1 day?	Sat 9/21/19	Sat 9/21/19
Official ballot printing	15 days	Sat 9/21/19	Thu 10/10/19
Logic and accuracy testing	15 days	Sat 9/21/19	Thu 10/10/19
Election Readiness			
Voter Outreach			
Pollworker Training	21 days	Mon 10/7/19	Mon 11/4/19
Equipment Delivery to Polls	6 days	Mon 10/28/19	Mon 11/4/19
Poll Pad Pilot Readiness			
Confirm iOS and application updates	5 days	Mon 9/30/19	Fri 10/4/19
Deploy application updates	10 days	Mon 10/7/19	Fri 10/18/19
Confirm ePulse settings	5 days	Mon 10/14/19	Fri 10/18/19
Load election data	5 days	Mon 10/21/19	Fri 10/25/19
Verify election data	1 day	Fri 10/25/19	Fri 10/25/19
Poll Pad Post Pilot Support	,	, ,	
Data Reconciliation	3 days	Wed 11/6/19	Fri 11/8/19
Export Data	1 day	Mon 11/11/19	Mon 11/11/19
Auditing the election	1 day	Tue 11/12/19	Tue 11/12/19
Archiving the elections	1 day	Wed 11/13/19	Wed 11/13/19
Phase 1 complete	0 days	Tue 11/12/19	Tue 11/12/19
Phase 1 Lessons Learned Meeting	1 day	Tue 11/12/19	Tue 11/12/19
hase 2 Installations	40 days	Wed 11/6/19	Tue 12/31/19
Counties Receiving Equipment Phase 2 Part 1	40 days	Wed 11/6/19	Tue 12/31/19
Election Management System	40 days	Wed 11/6/19	Tue 12/31/19
Documentation Delivery	1 day	Wed 11/6/19	Wed 11/6/19
Installation guides	0.25 days	Wed 11/6/19	Wed 11/6/19
User guides	0.25 days	Wed 11/6/19	Wed 11/6/19
Equipment Programment and Delivery	15 days	Wed 12/11/19	Tue 12/31/19
Procurement and Delivery	40 days	Wed 11/6/19	Tue 12/31/19
Installation	40 days	Wed 11/6/19	Tue 12/31/19
County Level Acceptance Testing and Training	40 days	Wed 11/6/19	Tue 12/31/19
Tabulator and Accessible Voting System	40 days	Wed 11/6/19	Tue 12/31/19
Documentation Delivery	1 day	Wed 11/6/19	Wed 11/6/19
User Manuals	0.25 days	Wed 11/6/19	Wed 11/6/19
Quick reference guides	0.25 days	Wed 11/6/19	Wed 11/6/19
Maintenance manuals	0.25 days	Wed 11/6/19	Wed 11/6/19

Training manuals	0.25 days	Wed 11/6/19	Wed 11/6/19
Equipment	40 days	Wed 11/6/19	Tue 12/31/19
Procurement and Delivery	40 days	Wed 11/6/19	Tue 12/31/19
County Level Acceptance Testing and Training	40 days	Wed 11/6/19	Tue 12/31/19
Supplies and Consumables	40 days	Wed 11/6/19	Tue 12/31/19
Procurement and Delivery	40 days	Wed 11/6/19	Tue 12/31/19
Training			
Regional Training 1	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 2	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 3	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 4	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days	-	-
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
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D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 5	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 6	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 7	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 8	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
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Poll Pad Pollworker Training	1 day		
Regional Training 9	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 10	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 11	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 12	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 13	40 days	Wed 11/6/19	Tue 12/31/19
······································	2 days		, 5-, 13

D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Regional Training 14	40 days	Wed 11/6/19	Tue 12/31/19
D-Suite Accumulation only EMS Training	2 days		
D-Suite Results Tally & Reporting	1 day		
D-Suite ICP Training	1 day		
D-Suite ICX Training	1 day		
D-Suite ICC & Adjudication Training	1 day		
D-Suite UOCAVA Training	1 day		
D-Suite Mobile Ballot Printing Training	1 day		
Pollworker Train the Trainer	1 day		
Election Day Rover Training	0.5 days		
Poll Pad Pollworker Training	1 day		
Refresh Training	40 days	Wed 11/6/19	Tue 12/31/19
Phase 2 Part 1 Complete	0 days	Tue 12/31/19	Tue 12/31/19
Phase 2 Part 1 Wrap up Meeting			
Phase 2 Part 2 Installations	13 days	Wed 1/1/20	Fri 1/17/20
Counties Receiving Equipment Phase 2 Part 2	13 days	Wed 1/1/20	Fri 1/17/20
Election Management System	13 days	Wed 1/1/20	Fri 1/17/20
Documentation Delivery	1 day	Wed 1/1/20	Wed 1/1/20
Installation guides	0.25 days	Wed 1/1/20	Wed 1/1/20
User guides	0.25 days	Wed 1/1/20	Wed 1/1/20
Equipment	13 days	Wed 1/1/20	Fri 1/17/20
Procurement and Delivery	13 days	Wed 1/1/20	F.: 4 /4 7 /20
- -	15 days	VVEU 1/1/20	Fri 1/17/20
Installation	13 days	Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20
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Installation	13 days	Wed 1/1/20	Fri 1/17/20
Installation County Level Acceptance Testing and Training	13 days 13 days	Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System	13 days 13 days 13 days	Wed 1/1/20 Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery	13 days 13 days 13 days 1 day	Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals	13 days 13 days 13 days 1 day 0.25 days	Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides	13 days 13 days 13 days 13 days 1 day 0.25 days 0.25 days	Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals	13 days 13 days 13 days 14 day 0.25 days 0.25 days 0.25 days	Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals	13 days 13 days 13 days 14 day 0.25 days 0.25 days 0.25 days 0.25 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals Equipment	13 days 13 days 13 days 1 day 0.25 days 0.25 days 0.25 days 0.25 days 13 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals Equipment Procurement and Delivery County Level Acceptance Testing and Training	13 days 13 days 13 days 14 day 0.25 days 0.25 days 0.25 days 1.25 days 1.3 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Fri 1/17/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals Equipment Procurement and Delivery	13 days 13 days 13 days 14 day 0.25 days 0.25 days 0.25 days 0.25 days 13 days 13 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals Equipment Procurement and Delivery County Level Acceptance Testing and Training Supplies and Consumables Procurement and Delivery	13 days 13 days 13 days 1 day 0.25 days 0.25 days 0.25 days 0.25 days 13 days 13 days 13 days 13 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20
Installation County Level Acceptance Testing and Training Tabulator and Accessible Voting System Documentation Delivery User Manuals Quick reference guides Maintenance manuals Training manuals Equipment Procurement and Delivery County Level Acceptance Testing and Training Supplies and Consumables	13 days 13 days 13 days 1 day 0.25 days 0.25 days 0.25 days 0.25 days 13 days 13 days 13 days 13 days	Wed 1/1/20	Fri 1/17/20 Fri 1/17/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Wed 1/1/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20 Fri 1/17/20

Election Programming			
Data entry and import	3 days	Wed 12/4/19	Fri 12/6/19
Ballot Styling	2 days	Wed 12/4/19	Thu 12/5/19
Review and modifications	2 days	Fri 1/3/20	Mon 1/6/20
Generate official ballots	2 days	Fri 1/3/20	Mon 1/6/20
Generate audio ballots	2 days	Fri 1/3/20	Mon 1/6/20
Generate election files	2 days	Fri 1/3/20	Mon 1/6/20
Generate test decks	2 days	Fri 1/3/20	Mon 1/6/20
Ballot Production and L&A Testing			
UOCAVA Ballots Ready	1 day?	Sat 1/18/20	Sat 1/18/20
Official ballot printing	15 days	Sat 1/18/20	Thu 2/6/20
Logic and accuracy testing	15 days	Sat 1/18/20	Thu 2/6/20
Election Readiness			
Voter Outreach			
Pollworker Training	21 days	Mon 2/3/20	Sat 2/29/20
Transport to polling	6 days	Mon 2/24/20	Mon 3/2/20
Poll Pad Election Readiness			
Confirm iOS and application updates	5 days	Mon 2/3/20	Fri 2/7/20
Deploy application updates	14 days	Mon 2/10/20	Thu 2/27/20
Confirm ePulse settings	5 days	Mon 2/17/20	Fri 2/21/20
Load election data	5 days	Mon 2/24/20	Fri 2/28/20
Verify election data	1 day	Fri 2/28/20	Fri 2/28/20
Poll Pad Post Election Support	7 days	Wed 3/25/20	Thu 4/2/20
Data Reconciliation	3 days	Thu 3/26/20	Mon 3/30/20
Export Data	1 day	Tue 3/31/20	Tue 3/31/20
Auditing the election	1 day	Wed 4/1/20	Wed 4/1/20
Archiving the elections	1 day	Thu 4/2/20	Thu 4/2/20
Nay Primary Election			Tue 5/26/20
May Primary Election	1 day	Tue 5/26/20	Tue 5/26/20
May Primary Election Lessons Learned	1 day	Wed 5/27/20	Wed 5/27/20
Election Programming			
Data entry and import	3 days	Wed 2/26/20	Fri 2/28/20
Ballot Styling	2 days	Wed 2/26/20	Thu 2/27/20
Review and modifications	2 days	Fri 3/27/20	Mon 3/30/20
Generate official ballots	1 day	Fri 3/27/20	Fri 3/27/20
Generate audio ballots	1 day	Fri 3/27/20	Fri 3/27/20
Generate election files	1 day	Fri 3/27/20	Fri 3/27/20
Generate test decks	1 day	Fri 3/27/20	Fri 3/27/20
Ballot Production and L&A Testing	,		. , -
UOCAVA Ballots Ready	1 day?	Sat 4/11/20	Sat 4/11/20
Official ballot printing	15 days	Sat 4/11/20	Thu 4/30/20
Logic and accuracy testing	15 days	Sat 4/11/20	Thu 4/30/20
Election Readiness		, , -	, ,
Voter Outreach			
Pollworker Training	21 days	Mon 4/27/20	Mon 5/25/20
Transport to polling	6 days	Mon 5/18/20	Mon 5/25/20
	- 1-	, -	Tue 7/28/20

June Primary Election	0 days	Tue 7/28/20	Tue 7/28/20
June Primary Runoff Lessons Learned	1 day	Wed 7/29/20	Wed 7/29/20
Election Programming			
Data entry and import	3 days	Wed 4/29/20	Fri 5/1/20
Ballot Styling	2 days	Wed 4/29/20	Thu 4/30/20
Review and modifications	2 days	Fri 5/29/20	Mon 6/1/20
Generate official ballots	1 day	Fri 5/29/20	Fri 5/29/20
Generate audio ballots	1 day	Fri 5/29/20	Fri 5/29/20
Generate election files	1 day	Fri 5/29/20	Fri 5/29/20
Generate test decks	1 day	Sat 6/13/20	Sat 6/13/20
Ballot Production and L&A Testing			
UOCAVA Ballots Ready	1 day?	Sat 6/13/20	Sat 6/13/20
Official ballot printing	15 days	Sat 6/13/20	Thu 7/2/20
Logic and accuracy testing	15 days	Sat 6/13/20	Thu 7/2/20
Election Readiness			
Voter Outreach			
Pollworker Training	21 days	Tue 6/30/20	Tue 7/28/20
Transport to polling	6 days	Mon 7/20/20	Mon 7/27/20
lovember 2020 General Election			Tue 11/3/20
November 2020 General Election	0 days	Tue 11/3/20	Tue 11/3/20
November 2020 General Election Lessons Learned	1 day	Wed 11/4/20	Wed 11/4/20
Election Programming			
Data entry and import	3 days	Wed 8/5/20	Fri 8/7/20
Ballot Styling	2 days	Wed 8/5/20	Thu 8/6/20
Review and modifications	2 days	Fri 9/4/20	Mon 9/7/20
Generate official ballots	1 day	Fri 9/4/20	Fri 9/4/20
Generate audio ballots	1 day	Fri 9/4/20	Fri 9/4/20
Generate election files	1 day	Fri 9/4/20	Fri 9/4/20
Generate test decks	1 day	Fri 9/4/20	Fri 9/4/20
Ballot Production and L&A Testing			
UOCAVA Ballots Ready	1 day?	Sat 9/19/20	Sat 9/19/20
Official ballot printing	15 days	Sat 9/19/20	Thu 10/8/20
Logic and accuracy testing	15 days	Sat 9/19/20	Thu 10/8/20
Election Readiness			
Voter Outreach			
Pollworker Training	21 days	Mon 10/5/20	Mon 11/2/20
Transport to polling	6 days	Mon 10/26/20	Mon 11/2/20
Project Closeout Meeting(s)	4 days	Tue 12/15/20	Fri 12/18/20

APPENDIX A TO ATTACHMENT 4 TO SOLUTION ORDER

Critical Milestones

Table	e A - Critical Milestones:	Milestone Deadline
1.	Delivery and Acceptance of 2 ICX BMD units and 2 ICP scanners for public demonstrations and initial training	5 days after Agreement Effective Date
2.	Delivery and Acceptance of Equipment and Software required to conduct the Pilot Election via the Solution, as mutually agreed to by the Parties	30 days after Agreement Effective Date
3.	Delivery and Acceptance preliminary 10 ICX BMD units and 10 ICP scanners for public demonstrations and training	September 15, 2019
4.	Delivery and Acceptance of all Democracy Suite Election management system hardware and software	October 15, 2019
5.	Certification of the November 2019 Pilot Election conducted via the Solution.	November 22, 2019
6.	Delivery and Acceptance of all remaining ImageCast Precinct Scanner Kits	December 31, 2019
7.	Delivery and Acceptance of all remaining ImageCast Central Scanner Kits	December 31, 2019
8.	Delivery and Acceptance of all electronic pollbook Kits	December 31, 2019
9.	Delivery and Acceptance of all remaining ImageCast X BMD Kits	January 15, 2020
10	. Delivery and Acceptance of all remaining ancillary items	January 31, 2020
11	. Certification of the March 24, 2020 Presidential Preference Primary conducted via the Solution.	April 10, 2020
12	. Certification of the November 3, 2020 General Election conducted via the Solution	November 20, 2020